# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

(Mark One)

 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the three months ended

September 30, 2019

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to Commission file number 001-37540



### HOSTESS BRANDS, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

1 East Armour Boulevard
Kansas City, MO

(Address of principal executive offices)

Title of each Class

47-4168492

(I.R.S. Employer Identification No.)

64111

Name of each exchange on which registered

(Zip Code)

# Registrant's telephone number, including area code

Ticker Symbol

Securities registered pursuant to Section 12(b) of the Act:

Class A Common Stock, Par Value of \$0.0001 per share TWNK The Nasdaq Stock Market LLC
Warrants, each exercisable for a half share of Class A Common Stock TWNKW The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

(816) 701-4600

Indicate by check mark whether the registrant has submitted electronically, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$229.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.:

Large accelerated filer		Accelerated filer		Non-accelerated filer		Smaller reporting company		Emerging growth company	
☐ If an emerging growth company, pursuant to Section 13(a) of the Exc			registrant l	nas elected not to use th	e extended t	ransition period for complying with	any new or	revised financial accounting standards	provided
	Inc	dicate by check mar	k whether	the registrant is a shell	company (a	s defined in Rule 12b-2 of the Act).	Yes □ N	lo ⊠	

Shares of Class A common stock outstanding - 120,947,081 shares at November 5, 2019 Shares of Class B common stock outstanding - 9,455,184 shares at November 5, 2019

# HOSTESS BRANDS, INC. FORM 10-Q For the Quarter Ended September 30, 2019

### INDEX

		Page
	PART I - Financial Information	
Item 1.	Consolidated Financial Statements	
	Consolidated Balance Sheets (Unaudited)	<u>4</u>
	Consolidated Statements of Operations (Unaudited)	<u>5</u>
	Consolidated Statements of Comprehensive Income (Unaudited)	<u>6</u>
	Consolidated Statements of Stockholders' Equity (Unaudited)	<u>7</u>
	Consolidated Statements of Cash Flows (Unaudited)	<u>9</u>
	Notes to Consolidated Financial Statements (Unaudited)	<u>10</u>
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>19</u>
Item 3.	Quantitative and Qualitative Disclosures about Market Risk	<u>24</u>
Item 4.	Controls and Procedures	<u>24</u>
	PART II - Other Information	
Item 1.	Legal Proceedings	24
Item 1A.	Risk Factors	<u>24</u>
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	<u>25</u>
Item 3.	Default Upon Senior Securities	<u>25</u>
Item 4.	Mine Safety Disclosures	<u>25</u>
Item 5.	Other Information	<u>25</u>
Item 6.	<u>Exhibits</u>	<u>26</u>

#### **Cautionary Note Regarding Forward Looking Statements**

This Quarterly Report on Form 10-Q contains statements reflecting our views about our future performance that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. All statements contained in this Quarterly Report other than statements of historical fact, including statements regarding our future results of operations and financial position, our business strategy and plans, and our objectives for future operations, are forward-looking statements. Statements that constitute forward-looking statements are generally identified through the inclusion of words such as "believes," "expects," "intends," "estimates," "projects," "anticipates," "will," "plan," "may," "should," or similar language. Statements addressing our future operating performance and statements addressing events and developments that we expect or anticipate will occur are also considered forward-looking statements. All forward-looking statements included herein are made only as of the date hereof. It is routine for our internal projections and expectations to change throughout the year, and any forward-looking statements based upon these projections or expectations may change prior to the end of the next quarter or year. Readers of this Quarterly Report are cautioned not to place undue reliance on any such forward-looking statements. As a result of a number of known and unknown risks and uncertainties, our actual results or performance may be materially different from those expressed or implied by these forward-looking statements. Risks and uncertainties are identified under "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2018, as updated by subsequent filings. All subsequent written or oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in th

### CONSOLIDATED BALANCE SHEETS

(Unaudited, amounts in thousands, except shares and per share data)

SETS		September 30, 2019	December 31, 2018		
Current assets:					
Cash and cash equivalents	\$	266,871	\$	146,377	
Accounts receivable, net		115,857		105,679	
Inventories		38,582		38,580	
Prepaids and other current assets		12,182		8,806	
Total current assets		433,492		299,442	
Property and equipment, net		227,114		220,349	
Intangible assets, net		1,858,943		1,901,215	
Goodwill		535,853		575,645	
Other assets, net		11,376		14,062	
Total assets	\$	3,066,778	\$	3,010,713	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current liabilities:					
Long-term debt and lease obligations payable within one year	\$	10,166	\$	11,268	
Tax receivable agreement payments payable within one year	Φ	10,700	Φ	4,400	
Accounts payable		69,811		65,288	
Customer trade allowances		44,593		42,010	
Accrued expenses and other current liabilities		23,389		18,137	
Total current liabilities		158,659		141,103	
Long-term debt and lease obligations		972,838		976,736	
Tax receivable agreement obligations		125,023		64,663	
Deferred tax liability		252,986		277,954	
Total liabilities		1,509,506		1,460,456	
Commitments and Contingencies (Note 12)					
Class A common stock, \$0.0001 par value, 200,000,000 shares authorized, 120,947,081 and 100,046,392 shares issued and outstanding at September 30, 2019 and December 31, 2018, respectively		12		10	
Class B common stock, \$0.0001 par value, 50,000,000 shares authorized, 9,455,184 and 30,255,184 shares issued and outstanding at September 30, 2019 and December 31, 2018, respectively		1		3	
Additional paid in capital		1,140,126		925,902	
Accumulated other comprehensive income (loss)		(687)		2,523	
Retained earnings		312,759		271,365	
Stockholders' equity		1,452,211		1,199,803	
Non-controlling interest		105,061		350,454	
Total liabilities and stockholders' equity	\$	3,066,778	\$	3,010,713	

# CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited, amounts in thousands, except shares and per share data)

		Three Mo	nths En	ded		Nine Moi	Ionths Ended		
	Se	ptember 30, 2019	Se	eptember 30, 2018	Se	eptember 30, 2019	September 30, 2018		
Net revenue	\$	227,211	\$	210,982	\$	691,009	\$	635,574	
Cost of goods sold	Þ	156,791	Э	150,604	Ф	461,951	Þ	437,098	
Gross profit		70,420	_	60,378		229,058		198,476	
Operating costs and expenses:		70,420		00,378		229,036		190,470	
Advertising and marketing		10,627		9,563		30,186		27,371	
Selling expense		6,992		7,467		23,822		22,606	
General and administrative		17,736		13,569		54,483		39,315	
Amortization of customer relationships		5,755		5,994		17,749		17,983	
Other operating expense (income)		5,739		92		6,256		(12)	
Total operating costs and expenses		46,849	-	36,685		132,496		107,263	
Operating income	·	23,571		23,693	-	96,562	_	91,213	
Other expense:		23,371		23,073		70,502		71,213	
Interest expense, net		9,813		9,974		30,351		29,063	
Gain on buyout of tax receivable agreement		_		_		_		(12,372)	
Other expense (income)		_		(36)		1,286		133	
Total other expense		9,813		9,938		31,637		16,824	
Income before income taxes		13,758		13,755		64,925		74,389	
Income tax expense		3,029		2,603		10,915		9,315	
Net income	<del></del>	10,729		11,152	_	54,010		65,074	
Less: Net income attributable to the non-controlling interest		1,944		3,211		12,615		14,010	
Net income attributable to Class A stockholders	\$	8,785	\$	7,941	\$	41,395	\$	51,064	
Earnings per Class A share:									
Basic	\$	0.08	\$	0.08	\$	0.39	\$	0.51	
Diluted	\$	0.07	\$	0.08	\$	0.37	\$	0.49	
Weighted-average shares outstanding:									
Basic		115,196,195		99,958,244		106,904,733		99,931,167	
Diluted		121,122,895		102,963,080		110,804,367		104,299,251	

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited, amounts in thousands)

		Three Mo	nths End	led		Nine Mon	Months Ended		
	Septen	nber 30, 2019	Septer	nber 30, 2018	September 30, 2019		September 30,		
Net income	\$	10,729	\$	11,152	\$	54,010	\$	65,074	
Other comprehensive income (loss):									
Unrealized gain (loss) on interest rate swap contract designated as a cash flow hedge		(741)		460		(5,912)		5,581	
Tax benefit (expense)		172		(97)		1,255		(1,175)	
Comprehensive income		10,160		11,515		49,353		69,480	
Less: Comprehensive income attributed to non-controlling interest		1,858		3,318		11,447		15,308	
Comprehensive income attributed to Class A stockholders	\$	8,302	\$	8,197	\$	37,906	\$	54,172	

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(Unaudited, amounts in thousands except share data)

	Class A V Common		Class B Commo		Additional Paid-in Capital	Accumulated Other Comprehensive Income	Retained Earnings	Total Stockholders' Equity	Non-controlling Interest
	Shares	Amount	Shares	Amount					
Balance-December 31, 2017	99,791,245	\$ 10	30,319,564	\$ 3	\$ 920,723	\$ 1,318	\$ 208,279	\$ 1,130,333	\$ 342,240
Comprehensive income	_	_	_	_	_	2,082	23,841	25,923	6,331
Share-based compensation, including income taxes of \$98	59,989	_	_	_	1,721	_	_	1,721	_
Adoption of new accounting standards, net of income taxes of \$83	_	_	_	_	_	7	191	198	85
Exchanges	64,380	_	(64,380)	_	1,033	_	_	1,033	(1,033)
Distributions	_	_	_	_	_	_	_	_	(4,153)
Payment of taxes for employee stock awards	_	_	_	_	(407)	_	_	(407)	_
Tax receivable agreement arising from exchanges, net of income taxes of \$50	_			_	(350)		_	(350)	
Balance-March 31, 2018	99,915,614	10	30,255,184	3	922,720	3,407	232,311	1,158,451	343,470
Comprehensive income	_	_	_	_	_	770	19,282	20,052	5,658
Share-based compensation, net of income taxes of \$287	3,889	_	_	_	811	_	_	811	_
Distributions	_	_	_	_	_	_	_	_	(5,310)
Payment of taxes for employee stock awards	_			_	(29)			(29)	
Balance-June 30, 2018	99,919,503	10	30,255,184	3	923,502	4,177	251,593	1,179,285	343,818
Comprehensive income	_	_	_	_	_	256	7,941	8,197	3,318
Share-based compensation, net of income taxes of \$537	_	_	_	_	979	_	_	979	_
Distributions	_	_	_	_	_	_	_	_	(70)
Balance-September 30, 2018	99,919,503	\$ 10	30,255,184	\$ 3	\$ 924,481	\$ 4,433	\$ 259,534	\$ 1,188,461	\$ 347,066

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(Unaudited, amounts in thousands except share data)

Salance-December 31, 2018   100,046,392   \$10   30,255,184   \$3   \$925,900   \$2,253   \$2,713   \$2,1145   \$1,199,800   \$3,036,484   \$1,000,000   \$1		Class A V Common		Class B V Common		F	Additional Paid-in Capital	Accumulated Other Comprehensiv Income (Loss)	/e	Retained Earnings	Total Stockholders' Equity	Non-controlling Interest
Comprehensive income (loss)		Shares	Amount	Shares	Amount							
Share-based compensation, net of income taxes of \$015	Balance-December 31, 2018	100,046,392	\$ 10	30,255,184	\$ 3	\$	925,902	\$ 2,523	5	271,365	\$ 1,199,803	\$ 350,454
Income taxes of \$613	Comprehensive income (loss)	_	_	_	_		_	(1,216	)	21,126	19,910	4,984
Exercise of public warrants   S0		_	_	_	_		1,668	_		_	1,668	_
Balance-March 31,2019 100,046,442 10 30,255,184 3 927,570 1,307 292,491 1,221,381 354,981 Comprehensive income (loss) ———————————————————————————————————	Distributions	_	_	_	_			_		-	_	(457)
Comprehensive income (loss)	Exercise of public warrants	50					_					
Share-based compensation, net of income taxes of \$563   20,241   -   -   -   -   1,936   -   -   1,936   -   -   (4,459)     Exercise of employee stock options   1,788   -   -   -   -   -   23   -   -   23   -   23   -     Payment of taxes for employee stock awards   -   -   -   -   (124)   -   -   -   (124)   -     Exchanges   9,255,400   1   (9,255,400)   (1)   110,734   292   -     111,026   (111,026)     Exchanges   9,255,400   1   (9,255,400)   (1)   110,734   292   -     111,026   (111,026)     Exchanges et of income taxes of \$10,109   -   -     -     (17,610)   -   -       Balance-June 30, 2019   109,323,871   11   20,999,784   2 -   1,022,529   (190)   303,974   1,326,326   244,101     Comprehensive income (loss)   -   -   -   -   (483)   8,785   8,302   1,858     Share-based compensation, net of income taxes of \$228   78,610   -   -   -   -   (483)   -   -       Distributions   -   -   -   -   -   -   -   (483)   -   -       Distributions   -   -   -   -   (483)   -   -   (483)   -       Exchanges   11,544,600   1   (11,544,600)   (1)   139,169   (14)   -   139,155   (139,155)     Exchanges   -   -   -   -   (23,238)   -   -     (23,238)   -       Stributions   -   -   -   (23,238)   -   -     (23,238)   -       Exchanges   -   -   -   -   (23,238)   -   -     (23,238)   -       Exchanges   -   -   -   -   (23,238)   -   -       (23,238)   -       Stributions   -   -   -   (23,238)   -   -       (23,238)   -         Exchanges   -   -   -   -   (23,238)   -   -	Balance-March 31, 2019	100,046,442	10	30,255,184	3		927,570	1,307		292,491	1,221,381	354,981
Income taxes of \$563   20,241   -	Comprehensive income (loss)	_	_	_	_		_	(1,789	)	11,483	9,694	4,605
Exercise of employee stock options 1,788 — — — 23 — 23 — 23 — 24 — 23 — 24 — 25 — 25 — 25 — 25 — 25 — 25 — 25		20,241	_	_	_		1,936	_		_	1,936	_
Payment of taxes for employee stock awards	Distributions	_	_	_	_		_	_		_	_	(4,459)
awards         —         —         —         —         (124)         —         —         (124)         —           Exchanges         9,255,400         1         (9,255,400)         (1)         110,734         292         —         111,026         (111,026)           Tax receivable agreement arising from exchanges, net of income taxes of \$10,109         —         —         —         —         —         —         (17,610)         —         —         (17,610)         —           Balance-June 30, 2019         109,323,871         11         20,999,784         2         —         1,022,529         (190)         303,974         1,326,326         244,101           Comprehensive income (loss)         —         —         —         —         —         —         —         483)         8,785         8,302         1,858           Share-based compensation, net of income taxes of \$228         78,610         —         —         —         2,149         —         —         2,149         —           Distributions         —         —         —         —         —         —         —         (1,743)           Payment of taxes for employee stock awards         —         —         —         —         <	Exercise of employee stock options	1,788	_	_	_		23	_		_	23	_
Tax receivable agreement arising from exchanges, net of income taxes of \$10,109		_	_	_	_		(124)	_		_	(124)	_
exchanges, net of income taxes of \$10,109         —         —         —         —         —         —         (17,610)         —         —         (17,610)         —           Balance-June 30, 2019         109,323,871         11         20,999,784         2         1,022,529         (190)         303,974         1,326,326         244,101           Comprehensive income (loss)         —         —         —         —         —         (483)         8,785         8,302         1,858           Share-based compensation, net of income taxes of \$228         78,610         —         —         —         2,149         —         —         2,149         —           Distributions         —         —         —         —         —         —         —         1,743           Payment of taxes for employee stock awards         — <td>Exchanges</td> <td>9,255,400</td> <td>1</td> <td>(9,255,400)</td> <td>(1)</td> <td>)</td> <td>110,734</td> <td>292</td> <td></td> <td>_</td> <td>111,026</td> <td>(111,026)</td>	Exchanges	9,255,400	1	(9,255,400)	(1)	)	110,734	292		_	111,026	(111,026)
Comprehensive income (loss) — — — — — — — — — — — — — — — — — —	exchanges, net of income taxes of	_	_		_		(17,610)			_	(17,610)	
Share-based compensation, net of income taxes of \$228     78,610     —     —     —     2,149     —     —     2,149     —     —     2,149     —       Distributions     —     —     —     —     —     —     —     (1,743)       Payment of taxes for employee stock awards     —     —     —     —     —     —     (483)     —     —     (483)     —       Exchanges     11,544,600     1     (11,544,600)     (1)     139,169     (14)     —     139,155     (139,155)       Tax receivable agreement arising from exchanges, net of income taxes of \$17,185     —     —     —     —     (23,238)     —     —     —     (23,238)     —	Balance-June 30, 2019	109,323,871	11	20,999,784	2		1,022,529	(190	)	303,974	1,326,326	244,101
income taxes of \$228	Comprehensive income (loss)	_	_	_	_		_	(483	)	8,785	8,302	1,858
Payment of taxes for employee stock awards — — — — — — — — — — — — — — — — — — —		78,610	_	_	_		2,149	_		_	2,149	_
awards — — — — (483) — (483) — (483) — (483) — Exchanges 11,544,600 1 (11,544,600) (1) 139,169 (14) — 139,155 (139,155)  Tax receivable agreement arising from exchanges, net of income taxes of \$17,185 — — — — — — — — — — — — — — — — — — —	Distributions	_	_	_	_		_	_		_	_	(1,743)
Tax receivable agreement arising from exchanges, net of income taxes of \$17,185		_	_	_	_		(483)	_		_	(483)	_
exchanges, net of income taxes of \$17,185	Exchanges	11,544,600	1	(11,544,600)	(1)	)	139,169	(14	)	_	139,155	(139,155)
Balance-September 30, 2019 120,947,081 \$ 12 9,455,184 \$ 1 \$ 1,140,126 \$ (687) \$ 312,759 \$ 1,452,211 \$ 105,061	exchanges, net of income taxes of	_	_	_	_		(23,238)	_		_	(23,238)	_
	Balance-September 30, 2019	120,947,081	\$ 12	9,455,184	\$ 1	\$	1,140,126	\$ (687	) §	312,759	\$ 1,452,211	\$ 105,061

### CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited, amounts in thousands)

		Nine Mon	nths Ended		
	Septe	mber 30, 2019	Septe	mber 30, 2018	
Operating activities					
Net income	\$	54,010	\$	65,074	
Depreciation and amortization		32,678		31,370	
Impairment of property, goodwill and intangibles		1,005		1,417	
Debt premium amortization		(803)		(810)	
Tax receivable agreement remeasurement and gain on buyout		1,296		(14,124)	
Non-cash fees on disposal of assets		1,414		_	
Share-based compensation		7,157		4,237	
Deferred taxes		9,519		7,929	
Loss on sale of assets		471		1	
Change in operating assets and liabilities, net of acquisitions and dispositions:					
Accounts receivable		(13,536)		(5,451)	
Inventories		(3,451)		4,670	
Prepaids and other current assets		(3,793)		(2,407)	
Accounts payable and accrued expenses		18,305		20,759	
Customer trade allowances		3,080		(2,794)	
Net cash provided by operating activities	-	107,352		109,871	
Investing activities					
Purchases of property and equipment		(28,421)		(32,886)	
Acquisition of business, net of cash		(20,121)		(23,910)	
Proceeds from sale of business, net of cash		63,353		(23,710)	
Acquisition and development of software assets		(4,298)		(2,480)	
Net cash used provided by (used in) investing activities		30,634		(59,276)	
rect cash used provided by (used iii) investing activities		30,034		(37,270)	
Financing activities					
Repayments of long-term debt and lease obligations		(7,470)		(7,578)	
Distributions to non-controlling interest		(6,659)		(9,533)	
Tax payments related to issuance of shares to employees		(607)		(436)	
Cash received from exercise of options		23		_	
Payments on tax receivable agreement		(2,779)		(41,353)	
Net cash used in financing activities		(17,492)		(58,900)	
Net increase (decrease) in cash and cash equivalents		120,494		(8,305)	
Cash and cash equivalents at beginning of period		146,377		135,701	
Cash and cash equivalents at end of period	\$	266,871	\$	127,396	
Cash and cash equivalents at that of period	<u>-</u> _		_		
Supplemental Disclosures of Cash Flow Information:					
Cash paid during the period for:					
Interest	\$	33,602	\$	30,972	
Net taxes paid	\$	2,416	\$	4,092	
Supplemental disclosure of non-cash investing:					
Accrued capital expenditures	\$	1,468	\$	(59)	
See accompanying notes to the unaudited consolidated financial statements.		, , , , , , , , , , , , , , , , , , ,			

#### 1. Summary of Significant Accounting Policies

#### Description of Business

Hostess Brands, Inc. is a Delaware corporation headquartered in Kansas City, Missouri. The consolidated financial statements include the accounts of Hostess Brands, Inc. and its subsidiaries (collectively, the "Company"). The Company is a leading packaged food company focused on developing, manufacturing, marketing, selling and distributing fresh sweet baked goods in the United States.

The Company's operations are conducted through indirect operating subsidiaries that are wholly-owned by Hostess Holdings, L.P. ("Hostess Holdings"), a direct subsidiary of Hostess Brands, Inc. Hostess Holdings and a majority of the limited partnership interests therein and consolidates Hostess Holdings in the Company's consolidated financial statements. The remaining limited partnership interests in Hostess Holdings are held by the holders of the outstanding shares of Class B common stock of Hostess Brands, Inc. These limited partnership interests in Hostess Holdings are reflected in the consolidated financial statements as a non-controlling interest.

#### Basis of Presentation

The consolidated financial statements included herein have been prepared in accordance with generally accepted accounting principles in the United States of America ("U.S. GAAP") and the rules and regulations of the Securities and Exchange Commission ("SEC"). In the opinion of management, the unaudited consolidated financial statements include all adjustments necessary for the fair presentation of the Company's financial position and of the results of operations and cash flows for the periods presented, and all such adjustments were of a normal and recurring nature. The results of operations are not necessarily indicative of the results to be expected for the full fiscal year. The accompanying unaudited consolidated financial statements and notes thereto for the fiscal year ended December 31, 2018.

The Company has two reportable segments: Sweet Baked Goods and In-Store Bakery. The Company sold its In-Store Bakery operations on August 30, 2019.

#### Adoption of New Accounting Standards

On January 1, 2019, the Company adopted Accounting Standards Update ("ASU") No. 2016-02, Leases, along with the related ASUs 2018-01, 2018-10 and 2018-11 (collectively, "Topic 842"). Topic 842 requires a lessee to record on the balance sheet the assets and liabilities for the rights and obligations created by lease terms of more than 12 months. To adopt this standard, the Company utilized a modified retrospective transition method. Under this approach, the results for reporting periods beginning January 1, 2019 are presented under Topic 842. Prior period amounts are not adjusted and continue to be reported in accordance with the historic accounting standards. There was no cumulative effect of applying Topic 842 to the opening balance of retained earnings. The Company has elected to apply the practical expedients under Topic 842 which allow entities to not reassess the lease classification for expired or existing leases and to not reassess if expired or existing contracts contain leases under the Topic 842 definition. The Company has also elected to use hindsight when determining the lease term of existing leases. As a result of the adoption, on January 1, 2019, the Company recognized right of use assets of \$8.2 million, offset by associated accumulated amortization of \$5.2 million and corresponding lease liabilities of \$3.0 million. The recognition of leases subsequent to the adoption of Topic 842 is further described in the Leases section of this footnote.

#### Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its majority-owned or controlled subsidiaries (including those for which the Company is the primary beneficiary of a variable interest entity). All intercompany balances and transactions have been eliminated in consolidation.

#### Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities at the date of the financial statements and for the reported amounts of revenues and expenses during the reporting period. Management utilizes estimates, including, but not limited to, valuation and useful lives of tangible and intangible assets, valuation of expected future payments under the tax receivable agreement, and reserves for trade and promotional allowances. Actual results could differ from these estimates.

#### Accounts Receivable

Accounts receivable represents amounts invoiced to customers for performance obligations which have been satisfied. As of September 30, 2019 and December 31, 2018, the Company's accounts receivable were \$115.9 million and \$105.7 million, respectively, which have been reduced by an allowance for damages occurring during shipment, quality claims and doubtful accounts in the amount of \$2.7 million and \$2.6 million, respectively. In addition, there were customer trade allowances of \$44.6 million and \$42.0 million as of September 30, 2019 and December 31, 2018, respectively, in current liabilities in the consolidated balance sheets.

#### Inventories

Inventories are stated at the lower of cost or net-realizable value on a first-in first-out basis.

Abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage) are expensed in the period they are incurred.

The components of inventories are as follows:

(In thousands)	-	ember 30, 2019	 December 31, 2018
Ingredients and packaging	\$	19,527	\$ 18,865
Finished goods		16,654	16,446
Inventory in transit to customers		2,401	3,269
	\$	38,582	\$ 38,580

### Impairment of Property and Equipment

For the nine months ended September 30, 2018, the Company recorded an impairment loss of \$1.4 million related to the planned disposition of certain production equipment before the end of its useful life. This loss is included in other operating expenses on the consolidated statement of operations. The measurement of this loss was based on Level 3 inputs within the fair value measurement hierarchy.

#### Software Costs

Included in "Other assets, net" in the consolidated balance sheets is capitalized software in the amount of \$10.9 million and \$8.5 million at September 30, 2019 and December 31, 2018, respectively. Capitalized software costs are amortized over their estimated useful life of five years commencing when such assets are ready for their intended use. Software amortization expense included in general and administrative was \$0.7 million and \$2.1 million for the three and nine months ended September 30, 2019, respectively, compared to \$0.6 million and \$2.0 million for the three and nine months ended September 30, 2018, respectively.

#### Concentrations

The Company has one customer (together with its affiliates) that accounted for 10% or more of the Company's total net revenue. The percentage of total net revenues for this customer is presented below by segment:

	Three Mon	hs Ended		
(% of Consolidated Net Revenues)	September 30, 2019	September 30, 2018	September 30, 2019	September 30, 2018
Sweet Baked Goods	22.3 %	20.0 %	23.0 %	18.7 %
In-Store Bakery	0.3 %	0.5 %	0.5 %	0.6%
Total	22.6 %	20.5 %	23.5 %	19.3 %

#### Leases

Subsequent to its adoption of Topic 842, the Company recognizes a right of use asset and corresponding lease liability on the consolidated balance sheet for all lease transactions with terms of more than 12 months. Agreements are determined to contain a lease if they convey the use and control of an underlying physical asset. Based on the nature of the lease transaction, leases are either classified as financing or operating. Under both classifications, the right of use asset and liability are initially valued based on the present value of the future minimum lease payments using an effective borrowing rate at the inception of the lease. The Company determined the effective borrowing rate based on its expected incremental borrowing rate on collateralized debt. At September 30, 2019, the weighted average effective borrowing rates for outstanding operating leases was 4 5%

Under a financing lease, interest expense related to the lease liability is recognized over the lease term using an effective interest rate method and right of use assets are amortized straight-line over the term of the lease. Under an operating lease, minimum lease payments are expensed straight-line over the lease term. Lease liabilities are amortized using an effective interest rate method and right of use assets are reduced based on the excess of the sum of the straight-line lease expense and the reduction of the lease liability over the actual lease payments. At September 30, 2019, the average remaining terms on operating leases were approximately one year.

Variable lease payments, such as taxes and insurance, are expensed as incurred. Expenses related to leases with original terms less than 12 months (short-term leases) are expensed as incurred. For all leases related to distribution, bakery and corporate facilities, the Company has elected not to separate non-lease components from lease components.

The table below shows the composition of lease expenses for the period subsequent to the adoption of Topic 842:

	Three Months Ended	Nine Months Ended		
(In thousands)	September 30, 2019		<b>September 30, 2019</b>	
Amortization of right of use asset, financing lease	\$ 33	\$	133	
Interest, financing lease	4		16	
Operating lease expense	752		2,009	
Short-term lease expense	202		884	
Variable lease expense	188		565	
	\$ 1,179	\$	3,607	

At September 30, 2019, right of use assets related to operating leases are included in property and equipment, net on the consolidated balance sheet (see Note3. Property and Equipment). As of September 30, 2019, the Company has no outstanding financing leases. Lease liabilities for operating leases are included in the current and non-current portions of long-term debt and lease on the consolidated balance sheet (see Note 7. Debt and Lease Obligations).

#### 2. Divestiture of In-Store Bakery Operations

On August 30, 2019, the Company sold its In-Store Bakery operations, including relevant trademarks and licensing agreements, to an unrelated party. The operations included products that were primarily sold in the in-store bakery section of U.S. retail channels. The Company divested the operations to provide more focus on future investment in areas of its business that better leverage its core competencies.

The Company received proceeds from the divestiture of \$65.0 million prior to transaction expenses and subject to certain post-closing adjustments. In connection with the sale, during the three and nine months ended 2019, the Company recognized transaction expenses of \$2.1 million and a loss on disposal of \$0.3 million within other operating expenses on the consolidated statement of operations.

#### 3. Property and Equipment

Property and equipment consists of the following:

(In thousands)	 September 30, 2019	Dece	mber 31, 2018
Land and buildings	\$ 44,401	\$	47,418
Right of use assets, operating	10,374		_
Machinery and equipment	203,507		194,830
Construction in progress	13,791		6,059
	272,073		248,307
Less accumulated depreciation and amortization	(44,959)		(27,958)
	\$ 227,114	\$	220,349

Depreciation and amortization expense was \$4.3 million and \$12.9 million for the three and nine months ended September 30, 2019, respectively, compared to \$4.1 million and \$11.3 million for the three and nine months ended September 30, 2018, respectively.

#### 4. Segment Reporting

The Company has two reportable segments: Sweet Baked Goods and In-Store Bakery. The Company's Sweet Baked Goods segment consists of fresh and frozen baked goods and bread products that are sold under the Hostess®, Dolly Madison®, Cloverhill® and Big Texas® brands. The In-Store Bakery segment consists primarily of Superior on Main® branded and private label products sold through the in-store bakery section of grocery and club stores. The Company divested its In-Store Bakery operations on August 30, 2019. (See Note 2. Divestiture of In-Store Bakery Operations).

The Company evaluates performance and allocates resources based on net revenue and gross profit. Information regarding the operations of these reportable segments is as follows:

		Three Mo	nths E	nded	onths Ended			
(In thousands)	Sept	eptember 30, 2019		eptember 30, 2018	September 30, 2019		Sep	tember 30, 2018
Net revenue:								
Sweet Baked Goods	\$	220,156	\$	201,693	\$	662,307	\$	605,223
In-Store Bakery		7,055		9,289		28,702		30,351
Net revenue	\$	227,211	\$	210,982	\$	691,009	\$	635,574
Depreciation and amortization:								
Sweet Baked Goods	\$	10,514	\$	10,020	\$	31,076	\$	29,270
In-Store Bakery		224		703		1,602		2,100
Depreciation and amortization	\$	10,738	\$	10,723	\$	32,678	\$	31,370
Gross profit:								
Sweet Baked Goods	\$	68,804	\$	58,886	\$	222,872	\$	192,683
In-Store Bakery		1,616		1,492		6,186		5,793
Gross profit	\$	70,420	\$	60,378	\$	229,058	\$	198,476
Capital expenditures (1):								
Sweet Baked Goods	\$	14,284	\$	12,378	\$	26,062	\$	34,975
In-Store Bakery		2		114		182		332
Capital expenditures	\$	14,286	\$	12,492	\$	26,244	\$	35,307

<sup>(1)</sup> Capital expenditures consists of purchases of property and equipment and acquisition and development of software assets paid in cash or acquired through accounts payable. For the nine months ended September 30, 2019, capital expenditures in accounts payable decreased by\$6.4 million. For the nine months ended September 30, 2018, capital expenditures in accounts payable decreased by\$0.3 million.

Total assets by reportable segment are as follows:

(In thousands)	Se <sub>l</sub>	ptember 30, 2019	 December 31, 2018
Total segment assets:			
Sweet Baked Goods	\$	3,066,778	\$ 2,924,333
In-Store Bakery		_	86,380
Total segment assets	\$	3,066,778	\$ 3,010,713

After the August 30, 2019 divestiture of the In-Store Bakery operations, the Company retained no assets related to the In-Store Bakery segment.

### 5. Goodwill and Intangible Assets

In the second quarter of 2019, the Company recognized an impairment charge of \$1.0 million in other operating expense on the consolidated statement of operations related to the In-Store Bakery reporting unit. This charge reflects a change in certain market assumptions since the last time the reporting unit was valued in the fourth quarter of 2018 (Level 1 input). In the third quarter of 2019, the Company divested its In-Store Bakery reporting unit (See Note 2. Divestiture of In-Store Bakery Operations). Goodwill activity is presented below by reportable segment:

(In thousands)	Sweet	Sweet Baked Goods		In-Store Bakery		Total	
						_	
Balance as of December 31, 2018	\$	535,853	\$	39,792	\$	575,645	
Impairment		_		(1,000)		(1,000)	
Divestiture		_		(38,792)		(38,792)	
Balance as of September 30, 2019	\$	535,853	\$	_	\$	535,853	

Intangible assets consist of the following:

(In thousands)	September 30, 2019		December 31, 2018
Intangible assets with indefinite lives (Trademarks and Trade Names)	\$	1,408,631	\$ 1,410,497
Intangible assets with definite lives (Customer Relationships)		515,712	543,120
Less accumulated amortization (Customer Relationships)		(65,400)	(51,802)
Less accumulated impairment charges (Trademarks and Trade Names)		_	(600)
Intangible assets, net	\$	1,858,943	\$ 1,901,215

Amortization expense was \$5.8 million and \$17.7 million for the three and nine months ended September 30, 2019, respectively, and \$6.0 million and \$18.0 million for the three and nine months ended September 30, 2018, respectively. The unamortized portion of customer relationships will be expensed over their remaining useful lives, from 19 to 23 years. The weighted-average amortization period as of September 30, 2019 for customer relationships was 20.0 years. The divestiture of the In-Store Bakery operations during the three months ended September 30, 2019 resulted in a \$24.5 million reduction of intangible assets.

#### 6. Accrued Expenses and Other Current Liabilities

Included in accrued expenses and other current liabilities are the following:

(In thousands)	Septe	mber 30, 2019	D	ecember 31, 2018
Payroll, vacation and other compensation	\$	5,426	\$	6,104
Incentive compensation		7,355		3,261
Accrued interest		4,887		4,849
Workers compensation reserve		2,854		1,866
Self-insurance reserves		1,884		1,646
Current income taxes payable		135		411
Interest rate swap		848		_
	\$	23,389	\$	18,137

#### 7. Debt and Lease Obligations

A summary of the carrying value of the debt and lease obligations is as follows:

(In thousands)	Se	ptember 30, 2019	D	December 31, 2018	
Third Term Loan (4.4% as of September 30, 2019)		_		_	
Principal	\$	976,372	\$	983,825	
Unamortized debt premium and issuance costs		2,975		3,778	
Total Third Term Loan		979,347		987,603	
Financing lease obligations		_		401	
Operating lease obligations		3,657		_	
Total debt and lease obligations		983,004		988,004	
Less: Current portion of long term debt and lease obligations		(10,166)		(11,268)	
Long-term portion	\$	972,838	\$	976,736	

#### 8. Interest Rate Swap

To reduce the effect of interest rate fluctuations, the Company entered into an interest rate swap contract with a counter party to make a series of payments based on a fixed interest rate of 1.78% and receive a series of payments based on the greater of LIBOR or 0.75%. Both the fixed and floating payment streams are based on a notional amount of \$500 million at the inception of the contract and will be reduced by\$100 million each year of the five-year contract. As of September 30, 2019 and September 30, 2018, the notional amount is \$300 million and \$400 million, respectively. The Company entered into this transaction to reduce its exposure to changes in cash flows associated with its variable rate debt and has designated this derivative as a cash flow hedge. At September 30, 2019, the effective interest rate on the long-term debt hedged by this contract was 4.03%.

As of September 30, 2019 the fair value of the interest rate swap contract was a liability of \$0.8 million reported within accrued expenses and other liabilities on the consolidated balance sheet. As of December 31, 2018 the fair value of the interest rate swap contract was an asset of \$5.1 million reported within other assets, net on the consolidated balance sheet. The fair value of the interest rate swap contract is measured on a recurring basis by netting the discounted future

fixed cash payments and the discounted expected variable cash receipts. The variable cash receipts are based on the expectation of future interest rates (forward curves) derived from observable market interest rate curves (Level 2).

#### 9. Earnings per Share

Basic earnings per share is calculated by dividing net income attributable to the Company's Class A stockholders for the period by the weighted average number of shares of Class A common stock outstanding for the period excluding non-vested share-based awards. In computing diluted earnings per share, basic earnings per share is adjusted for the assumed issuance of all applicable potentially dilutive share-based awards including public and private placement warrants, restricted stock units and stock options.

Below are basic and diluted net income per share:

		Three Months Ended				Nine Months Ended			
	Septer	September 30, 2019		September 30, 2018		September 30, 2019		ember 30, 2018	
Numerator:									
Net income attributable to Class A stockholders (in thousands)	\$	8,785	\$	7,941	\$	41,395	\$	51,064	
Denominator:									
Weighted-average Class A shares outstanding - basic		115,196,195		99,958,244		106,904,733		99,931,167	
Dilutive effect of warrants		5,327,319		2,804,132		3,454,899		4,203,936	
Dilutive effect of restricted stock units		599,381		200,704		444,735		164,148	
Weighted-average shares outstanding - diluted		121,122,895		102,963,080		110,804,367		104,299,251	
Net income per Class A share - basic	\$	0.08	\$	0.08	\$	0.39	\$	0.51	
	Φ.	2.25	Ф	0.00	Φ.	0.27	Φ.	0.40	
Net income per Class A share - diluted	\$	0.07	\$	0.08	\$	0.37	\$	0.49	

For the three and nine months ended September 30, 2019 and 2018, stock options were excluded from the computation of diluted net income per share because the sum of the assumed proceeds from the awards' exercise and unrecognized compensation expense was greater than the average market price of Class A common stock issuable upon exercise thereof.

Weighted average Class A shares outstanding reflect the weighted impact of the exchange of 11.5 million and 20.8 million Class B shares for Class A shares during the three and nine months ended September 30, 2019, respectively.

### 10. Income Taxes

The Company is subject to U.S. federal, state and local taxes on its allocable portion of the income of Hostess Holdings, a partnership for U.S. federal and most applicable state and local taxes. As a partnership, Hostess Holdings is itself not subject to U.S. federal and certain state and local income taxes. The operations of Hostess Holdings include those of its C Corporation subsidiaries.

The Company's estimated annual effective tax rate is 22.6% prior to taking into account any discrete items. The effective tax rate was 2.0% and 18.9% for the three months ended September 30, 2019 and 2018, respectively, and 16.8% and 12.5% for the nine months ended September 30, 2019 and 2018, respectively. The increase in the effective tax rate is primarily driven by Hostess Brands, Inc.'s increased ownership in Hostess Holdings.

#### 11. Tax Receivable Agreement Obligations

The following table summarizes activity related to the Tax Receivable Agreement for thenine months ended September 30, 2019:

(In thousands)	
Balance December 31, 2018	\$ 69,063
Exchange of Class B units for Class A shares	68,143
Remeasurement due to change in estimated tax rate	(483)
Remeasurement due to change in estimated holding period of In-Store Bakery	1,779
Payments	 (2,779)
Balance September 30, 2019	\$ 135,723

As of September 30, 2019 the future expected payments under the tax receivable agreement are as follows:

2019	\$ 1,400
2020	10,800
2021	7,200
2022	7,100
2023	7,300
Thereafter	101,923

#### 12. Commitments and Contingencies

In April 2019, the Company entered into a 6.5 year lease, with the option to renew fortwo additional five-year periods, for a distribution facility in Edgerton, Kansas. The lease term will commence upon completion of construction of the facility, which is expected to occur during the fourth quarter of 2019. During the initial lease term, average annual minimum lease payments are expected to be \$2.3 million.

In June 2019, the Company entered into a nine year lease for office space for its marketing and category management groups in Chicago, Illinois. The lease can be terminated, at the Company's option, after five years. The Company took possession of the property in the third quarter of 2019. Average annual minimum lease payments are expected to be \$0.3 million.

Liabilities related to legal proceedings are recorded when it is probable that a liability has been incurred and the associated amount can be reasonably estimated. Where the estimated amount of loss is within a range of amounts and no amount within the range is a better estimate than any other amount, the minimum amount is accrued. As additional information becomes available, potential liabilities are reassessed and the estimates revised, if necessary. Any accrued liabilities are subject to change in the future based on new developments in each matter, or changes in circumstances, which could have a material effect on the Company's financial condition and results of operations.

#### 13. Subsequent Events

On October 1, 2019, the Company refinanced its \$976.4 million outstanding term loan and its \$100 million revolving credit agreement extending the maturities to August 3, 2025 and August 3, 2024, respectively. Additionally, the interest rate margin on the Revolver was reduced from 3.00% - 3.50% per annum to 2.25% per annum. All other terms under the Third Term Loan and Revolver, including variable interest rates, required principal payments, collateralization and financial covenants, remain unchanged. The Company incurred costs of approximately \$8 million in connection with the refinancing.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion summarizes the significant factors affecting the consolidated operating results, financial condition, liquidity and capital resources of Hostess Brands, Inc. This discussion should be read in conjunction with our unaudited consolidated financial statements and notes thereto included herein, and our audited Annual Report on Form 10-K for the year ended December 31, 2018. The terms "our", "we," "us," and "Company" as used herein refer to Hostess Brands, Inc. and its consolidated subsidiaries.

#### Overview

We are a leading United States packaged food company historically operating in two reportable segments: Sweet Baked Goods ("SBG") and In-Store Bakery ("ISB"). Our direct-to-warehouse ("DTW") product distribution system allows us to deliver to our customers' warehouses. Our customers in turn distribute to the retail stores.

Hostess® is the second leading brand by market share within the SBG category, according to Nielsen U.S. total universe. For the 13-week period ende&eptember 28, 2019, our branded SBG products (which include Hostess®, Dolly Madison®, Cloverhill® and Big Texas®) market share was 19.2% per Nielsen's U.S. SBG category data.

#### **Factors Impacting Recent Results**

#### Acquisition

On February 1, 2018, we acquired certain U.S. breakfast assets of Aryzta, LLC (Aryzta), which primarily included a bakery facility, inventory, and the Big Texas® and Cloverhill® brand names (collectively known as the "Cloverhill Business"). We acquired these assets to expand our product portfolio and to gain previously outsourced manufacturing capabilities for our existing product portfolio. Our consolidated statement of operations includes the operation of these assets from February 1, 2018 through September 30, 2019.

#### Divestiture

On August 30, 2019, the Company sold the In-Store Bakery ("ISB") operations, including relevant trademarks and licensing agreements, to an unrelated party. The ISB operations provided products that were primarily sold in the in-store bakery section of U.S. retail channels. The Company divested the operations to focus more on future investment in areas of our business that better leverage our core competencies.

#### **Operating Results**

		Three Months Ended			Nine Months Ended			
(In thousands, except per share data)	Septe	mber 30, 2019	Se	ptember 30, 2018	Se	ptember 30, 2019	Se	eptember 30, 2018
Net revenue	\$	227,211	\$	210,982	\$	691,009	\$	635,574
Gross profit		70,420		60,378		229,058		198,476
As a % of net revenue		31.0%		28.6%		33.1%		31.2%
Operating costs and expenses	\$	46,849	\$	36,685	\$	132,496	\$	107,263
Operating income		23,571		23,693		96,562		91,213
As a % of net revenue		10.4 %		11.2%		14.0%		14.4%
Other expense	\$	9,813	\$	9,938	\$	31,637	\$	16,824
Income tax expense		3,029		2,603		10,915		9,315
Net income		10,729		11,152		54,010		65,074
Net income attributable to Class A stockholders		8,785		7,941		41,395		51,064
Earnings per Class A share:								
Basic	\$	0.08	\$	0.08	\$	0.39	\$	0.51
Diluted	\$	0.07	\$	0.08	\$	0.37	\$	0.49

#### **Results of Operations**

#### Net Revenue

Net revenue for the three months ended September 30, 2019 was \$227.2 million, an increase of 7.7%, or \$16.2 million, compared to \$211.0 million for the three months ended September 30, 2018. Excluding the ISB operations sold during the quarter, net revenue increased 9.2%. Sales of core Hostess® branded products, including Donettes® and CupCakes, continued to increase due to strong distribution and merchandising support across multiple sales channels. Sales of new Hostess® branded items, including Danishes, provided revenue growth, along with increased sales of Dolly Madison® branded products, leveraging the customer relationships from the Cloverhill Business acquisition. Net revenue also benefited from pricing actions implemented in late 2018. Consistent with our expectations, revenue growth was negatively impacted by the temporary shutdown of certain production lines to perform maintenance and operating enhancements.

Net revenue for the nine months ended September 30, 2019 increased 8.7%, or \$55.4 million, compared to the nine months ended September 30, 2018. The increase was driven by sales volume in both our Hostess® and Dolly Madison® products and new breakfast products across multiple channels, including club and convenience. Net revenue also benefited from pricing actions implemented in late 2018.

#### Gross Profit

Gross profit for the three months ended September 30, 2019 was \$70.4 million, or 31.0% of net revenue, compared to \$60.4 million, or 28.6% of net revenue for the three months ended September 30, 2018. Gross margin increased as a result of previously announced favorable pricing actions, increased sales volume andoperating cost efficiencies, partially offset by a shift in product mix.

Gross profit was \$229.1 million, or 33.1% of net revenue, for the nine months ended September 30, 2019 compared to \$198.5 million, or 31.2% of net revenue, for the nine months ended September 30, 2018. The increase was primarily attributable to increased sales volume and operating efficiencies.

#### **Operating Costs and Expenses**

Operating costs and expenses for the three months ended September 30, 2019 were \$46.8 million, or 20.6% of net revenue, compared to \$36.7 million, or 17.4% of net revenue for the three months ended September 30, 2018. These

costs increased due to higher incentive compensation and additional corporate expenses incurred in connection with the relocation of our primary distribution facility and the category sales and marketing functions. Additionally, the sale of ISB resulted in higher operating costs related to transaction fees, a remeasurement of the tax receivable agreement and a loss on the sale. Professional service fees were also incurred in anticipation of refinancing of our term loan and revolver, which was finalized in October of

Operating costs and expenses for the nine months ended September 30, 2019 increased by 23.5% from \$107.3 million to \$132.5 million compared to the nine months ended September 30, 2018. In addition to the factors mentioned above, during the first quarter of 2019 we recognized a gain on the remeasurement of the tax receivable agreement of \$1.8 million due to state apportionment changes.

#### Other Expense

Other expense for the three months ended September 30, 2019 was \$9.8 million compared to \$9.9 million for the three months ended September 30, 2018, in each case consisting primarily of interest expense. Interest expense on our Third Term Loan was \$10.8 million and \$10.0 million for the three months ended September 30, 2019 and 2018, respectively.

Other expense for the nine months ended September 30, 2019 was \$31.6 million compared to \$16.8 million for the nine months ended September 30, 2018, consisting of interest expense for each period and the gain on buyout of a portion of the tax receivable agreement in the nine months ended September 30, 2018. Interest expense on our Third Term Loan was \$32.8 million and \$29.1 million for the nine months ended September 30, 2019 and 2018, respectively.

#### Income Taxes

Our effective tax rate for thethree months ended September 30, 2019 was 22.0% compared to 18.9% for the three months ended September 30, 2018. The increase in the effective tax rate is due to the Class B for Class A share exchanges in the second and third quarters of 2019. Subsequent to these exchanges, more income from Hostess Holdings, L.P. was allocated to Hostess Brands. Inc.

Our effective tax rate was an expense of 16.8% for the nine months ended September 30, 2019 compared to an expense of 12.5% for the nine months ended September 30, 2018. The increase in the effective tax rate is primarily driven by Hostess Brands, Inc.'s increased ownership in Hostess Holdings during 2019 as well as the tax impact of the \$12.4 million gain on the buyout of a portion of the tax receivable agreement during 2018.

#### Segments

We have historically had two reportable segments: Sweet Baked Goods and In-Store Bakery. Sweet Baked Goods consists of fresh and frozen baked goods and bread products that are sold under the Hostess®, Dolly Madison®, Cloverhill® and Big Texas® brands. The In-Store Bakery segment consists of products, including Superior on Main® branded and private label products, sold through the in-store bakery section of grocery and club stores. We sold our In-Store Bakery operations on August 30, 2019.

We evaluate performance and allocate resources based on net revenue and gross profit. Information regarding the operations of these reportable segments is as follows:

Unaudited Segment Financial Data	Three Months Ended							
(In thousands)	September 30, 2019		Sept	September 30, 2018		September 30, 2019		mber 30, 2018
Net revenue:								
Sweet Baked Goods	\$	220,156	\$	201,693	\$	662,307	\$	605,223
In-Store Bakery		7,055		9,289		28,702		30,351
Net revenue	\$	227,211	\$	210,982	\$	691,009	\$	635,574
			-					
Gross profit:								
Sweet Baked Goods	\$	68,804	\$	58,886	\$	222,872	\$	192,683
In-Store Bakery		1,616		1,492		6,186		5,793
Gross profit	\$	70,420	\$	60,378	\$	229,058	\$	198,476

Sweet Baked Goods net revenue for the three months ended September 30, 2019 grew \$18.5 million, or 9.2%, from the three months ended September 30, 2018, driven by additional volume as well as price increases.

Sweet Baked Goods net revenue for the nine months ended September 30, 2019 increased \$57.1 million, or 9.4%, from the nine months ended September 30, 2018. The increase in net revenue was primarily attributable to pricing actions and increases in sales volume.

Sweet Baked Goods gross profit for the three months ended September 30, 2019 was \$68.8 million, or 31.3% of net revenue, compared to \$58.9 million, or 29.2% of net revenue, for the three months ended September 30, 2018. The increase in gross profit was primarily the result of increased sales volumes and pricing actions and operating efficiencies.

Sweet Baked Goods gross profit for thenine months ended September 30, 2019 was \$222.9 million, or 33.7% of net revenue compared to \$192.7 million, or 31.8% of net revenue, for the nine months ended September 30, 2018. The increase was primarily attributed to increased sales volume, pricing actions and operating efficiencies.

In-Store Bakery net revenue for the three months ended September 30, 2019 decreased by \$2.2 million, or 24.0% from the three months ended September 30, 2018 due to the August 2019 divestiture. Gross profit was \$1.6 million, or 22.9% of net revenue for the three months ended September 30, 2019, compared to gross profit of \$1.5 million, or 16.1% of net revenue for the three months ended September 30, 2018.

In-Store Bakery net revenue for the nine months ended September 30, 2019 decreased by \$1.6 million, or 5.4% from the nine months ended September 30, 2018 due to the August 2019 divestiture. Gross profit was \$6.2 million, or 21.6% of net revenue for the nine months ended September 30, 2019, compared to gross profit of \$5.8 million, or 19.1% of net revenue for the nine months ended September 30, 2018.

#### Liquidity and Capital Resources

Our primary sources of liquidity are from cash on hand, future cash flow generated from operations, and availability under our revolving credit agreement ("Revolver"). We believe that cash flows from operations and the current cash and cash equivalents on the balance sheet will be sufficient to satisfy the anticipated cash requirements associated with our existing operations for at least the next 12 months. Our ability to generate sufficient cash from our operating activities depends on our future performance, which is subject to general economic, political, financial, competitive and other factors beyond our control. In addition, our future acquisitions and other cash requirements could be higher than we currently expect as a result of various factors, including any expansion of our business that we undertake, including acquisitions. We consider all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

We had working capital, excluding cash, as of September 30, 2019 and December 31, 2018 of \$8.0 million and \$12.0 million, respectively. We have the ability to borrow under the Revolver to meet obligations as they come due. As of September 30, 2019, we had approximately \$96.4 million available for borrowing, net of letters of credit, under the Revolver.

#### Cash Flows from Operating Activities

Cash flows provided by operating activities for thenine months ended September 30, 2019 and 2018 were \$107.4 million and \$109.9 million, respectively. The decrease was attributable to the timing of customer receipts, partially offset by the timing of vendor payments and payments to customers related to trade programs.

#### Cash Flows from Investing Activities

Investing cash flows for the nine months ended September 30, 2019 were an inflow of \$30.6 million as compared to an outflow for thenine months ended September 30, 2018 of \$59.3 million. Cash flows from investing activities increased in 2019 due to the cash received from the divestiture of ISB in the third quarter of 2019 and the cash paid for the acquisition of the Cloverhill Business in 2018.

#### Cash Flows from Financing Activities

Cash flows used in financing activities were \$17.5 million and \$58.9 million for the nine months ended September 30, 2019 and 2018, respectively. The decrease is primarily due to the \$34.0 million payment to buy out a portion of the tax receivable agreement in 2018. We also paid lower distributions to the non-controlling interest, a partnership for income tax purposes, to cover income tax payments during 2019.

#### Long-Term Debt

We had no outstanding borrowings under our Revolver as of September 30, 2019.

As of September 30, 2019, \$976.4 million aggregate principal amount of the Third Term Loan was outstanding and letters of credit worth up to \$3.6 million aggregate principal amount were available, reducing the amount available under the Revolver. As of September 30, 2019, we were in compliance with the covenants under the Third Term Loan and the Revolver.

On October 1, 2019, the Company refinanced its \$976.4 million outstanding term loan and its \$100 million revolving credit agreement extending the maturities to August 3, 2025 and August 3, 2024, respectively. The maturities of the term loan and revolver were extended to August 3, 2025 and August 3, 2024, respectively. Additionally, the interest rate margin on the revolver was reduced from between 3.00% and 3.50% per annum to 2.25% per annum. All other terms under the term loan and revolver, including variable interest rates, required principal payment, collateralization and financial covenants, remain unchanged.

#### **Contractual Obligations and Commitments**

In April 2019, we entered into a 6.5 year lease, with the option to renew for two additional live-year periods, for a distribution facility in Kansas. The lease term will commence upon completion of construction of the facility, which is expected to occur in the fourth quarter of 2019. During the initial lease term, average annual minimum lease payments are expected to be \$2.3 million.

In June 2019, we entered into a nine year lease for space to house our new hub for marketing and category management in Chicago, IL. The lease can be terminated, at the option of the lessee, after five years. We took possession of the property in the third quarter. Average annual minimum lease payments are expected to be \$0.3 million.

Otherwise, there were no material changes, outside the ordinary course of business, in our outstanding contractual obligations from those disclosed within "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2018.

#### Item 3. Quantitative and Qualitative Disclosures about Market Risk

For quantitative and qualitative disclosures about market risk, see Item 7A 'Quantitative and Qualitative Disclosures About Market Risk' of our annual report on Form 10-K for the year ended December 31, 2018. Our exposures to market risk have not changed materially since December 31, 2018.

# Item 4. Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e)) under the Securities and Exchange Act of 1934, as amended (the Exchange Act)) as of September 30, 2019, the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2019 to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission, and that information relating to the Company is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

During the three months ended September 30, 2019, there was no change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

#### PART II

#### Item 1. Legal Proceedings

We are involved from time to time in lawsuits, claims and proceedings arising in the ordinary course of business. These matters typically involve personnel and employment issues, personal injury, contract and other proceedings arising in the ordinary course of business. Although we do not expect the outcome of these matters to have a material adverse effect on our financial condition or results of operations, litigation is inherently unpredictable. Therefore, we could incur judgments or enter into settlements or claims that could materially impact our results.

#### Item 1A. Risk Factors

Our risk factors are set forth in the "Risk Factors" section of our Annual Report on Form 10-K filed on February 27, 2019. There have been no material changes to our risk factors since the filing of the Form 10-K.

Item 3. Defaults Upon Senior Securities	
None.	
Item 4. Mine Safety Disclosures	
Not applicable.	
Item 5. Other Information	
None.	
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Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

### Item 6. Exhibits

Exhibit No.

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31.1	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	XBRL Instance Document - the instance document does not appear in the interactive data file because its XBRL tags are embedded within the Inline XBRL document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
104	The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2019, formatted in Inline XBRL

Description

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in Kansas City, Missouri on November 6, 2019.

Thomas Peterson	
Ву	/s/ Thomas Peterson
HOST	ESS BRANDS, INC.

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Andrew P. Callahan, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Hostess Brands, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 6, 2019	/s/ Andrew P. Callahan	
	President and Chief Executive Officer (Principal Executive Officer)	

# CERTIFICATION OF CHIEF FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

#### I, Thomas A. Peterson, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Hostess Brands, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Thomas A. Peterson

Date: November 6, 2019

Executive Vice President, Chief Financial Officer
(Principal Financial and Accounting Officer)

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Hostess Brands, Inc., (the "Company") on Form 10-Q for the fiscal quarter ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Andrew P. Callahan, Chief Executive Officer of the Company, certify, based on my knowledge, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Andrew P. Callahan

Chief Executive Officer

Date: November 6, 2019

President and Chief Executive Officer (Principal Executive Officer)

This certification accompanies the Report to which it relates, is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-K), irrespective of any general incorporation language contained in such filing.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350 AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Hostess Brands, Inc., (the "Company") on Form 10-Q for the fiscal quarter ended September 30, 2019 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Thomas A. Peterson, Chief Financial Officer of the Company, certify, based on my knowledge, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

	/s/ Thomas A. Peterson
Date: November, 2019	
	Executive Vice President, Chief Financial Officer
	(Principal Financial and Accounting Officer)

This certification accompanies the Report to which it relates, is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-K), irrespective of any general incorporation language contained in such filing.